

Decarbonization

Business Case for Investing in Sustainability

Ohio Conference on Clean / Renewable Energy AND ENERGY EFFICIENCY







Reason #1: Because they said so.



Sustainability LayersWord choice matters

Sustainability (ESG)

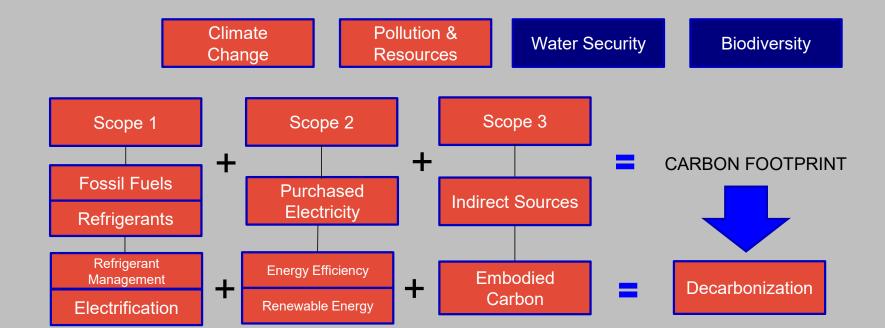
Social

Environmental Sustainability Attributes

GHG Emissions

Scope Components

Solutions

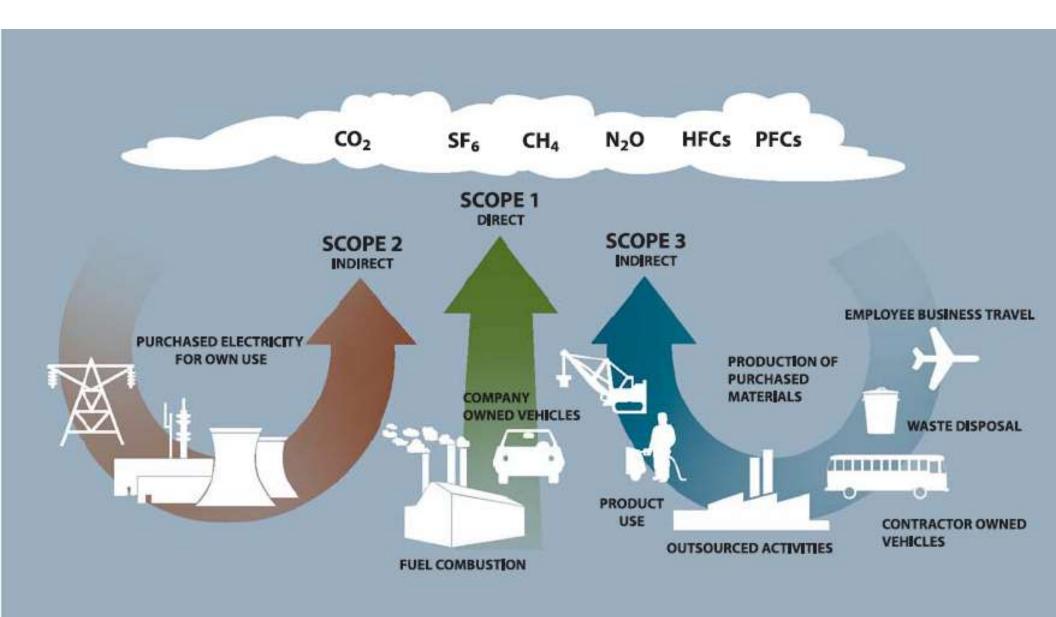


Environmental

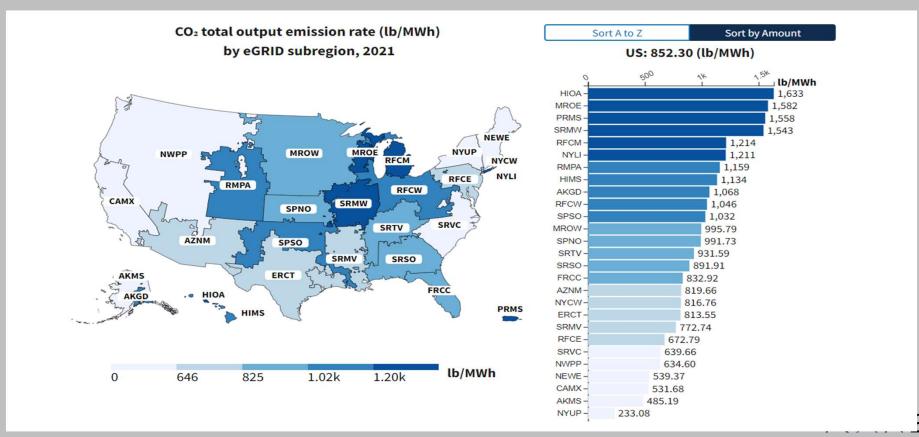




Governance



Emissions Impact by Region



Why Energy Decarbonization



Remove business risk



Create shareholder and brand equity



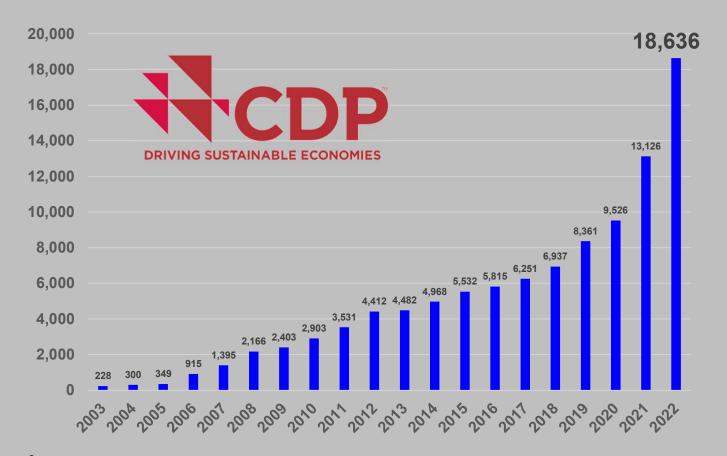
Reduce operational costs

Elevate outcomes by going beyond traditional energy projects





Corporations are leading the way



CDP Grading Scale

283 of the 18,636 disclosing companies in 2022 received an A rating on Climate Change (1.5%)

Leadership: A, A-Management: B, B - Awareness: C, C-Disclosure: D, D-Non-Disclosure: F

A-List Outperforms the Rest of the Market



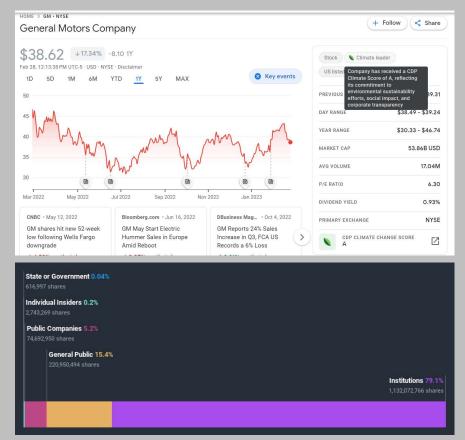
Financial Performance

200 of the
13,126 companies
that filed CDP
disclosures on
Climate Change
received an 'A' Rating

These companies outperformed the reference index by

5.8% per annum from 2011 to 2021

Reason #2: Institutional Investors are Driving Change



Blackrock owns 10.9% of Outstanding GM Stock

"There is no company whose business model won't be profoundly affected by the transition to a net zero economy – one that emits no more carbon dioxide than it removes from the atmosphere by 2050...As the transition accelerates, companies with a wellarticulated long-term strategy, and a clear plan to address the transition to net zero, will distinguish themselves with their stakeholders - with customers, policymakers, employees and shareholders – by inspiring confidence that they can navigate this global transformation."

Larry Fink – CEO, Blackrock in his 2021 Letter to CEOs



Stages of Corporate Decarbonization

- "We are getting pressure from investors and we need to set a goal."
- "We have set a decarbonization goal, but we have no idea how we are going to achieve it."
- "We are working towards our goal, but we could use help with X"

Rising Energy Costs Inflation Reduction Act ESG Pressures and Ambitions Regulations and Compliance





Energy Price Inflation Illustration

Energy Cost Intensities - Rolling Annual Average



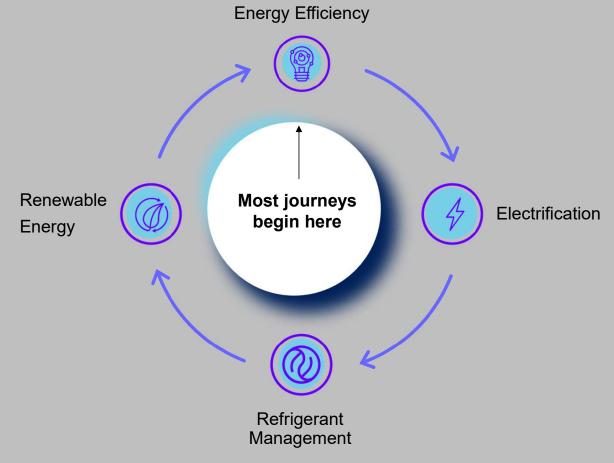
This illustrative client example, with 100+ locations across the United States has experienced a:

8.5% increase in Rolling 12 month Electricity prices

22.73% increase in Rolling 12 month Natural gas prices

From December 2021 – Oct. 2022

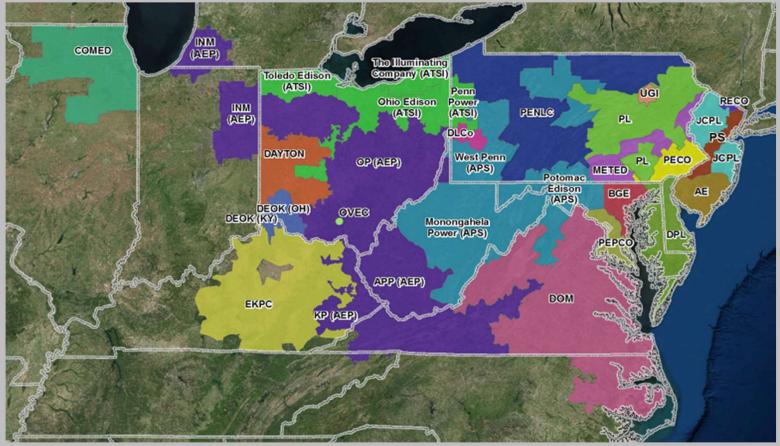
Corporate Decarbonization Pillars



Drivers Impacting Business & Financial Investment Decisions on Decarbonization

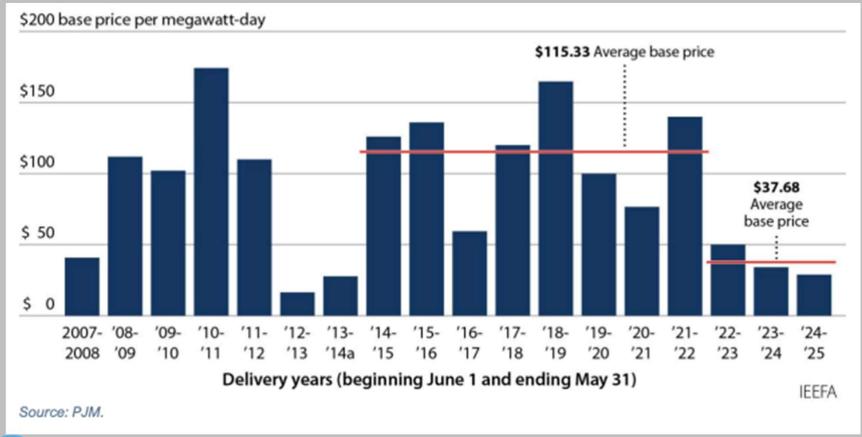
- Volatile Energy Markets
- Emissions Reduction
- Resiliency
- Regulatory Compliance
- Legislative Uncertainty
- Technological Advances





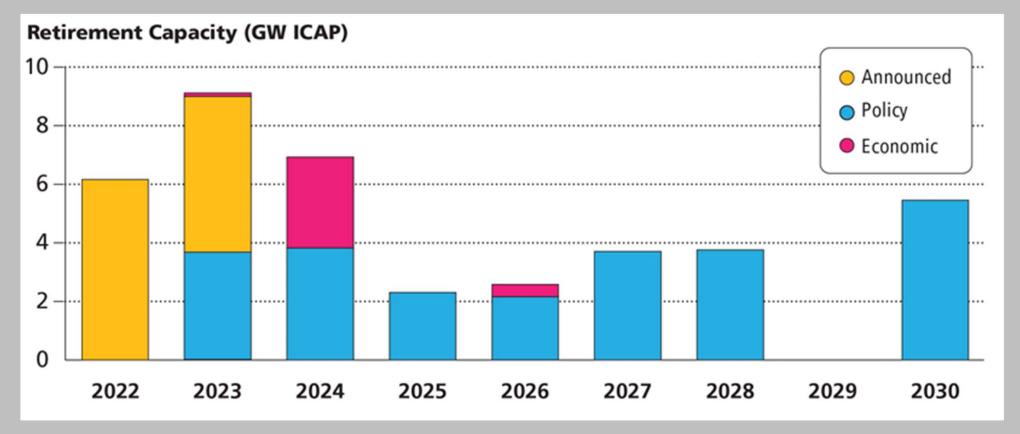
















Balance Sheet Summary (2022–2030)

Retirements

40 GW 60% Coal 30% Natural Gas 10% Other



New Entry Wind/Solar⁶

Low = 48 GW-nameplate / 8 GW-capacity

High = 94 GW-nameplate / 17 GW-capacity



New Entry Standalone Storage

Low = 3 GW

High = 4 GW



New Entry Thermal

Low = 4 GW

High = 9 GW



Load Growth

2023 Forecast = 11 GW

Electrification Forecast = 13 GW



Unless otherwise noted, thermal capacity values are expressed in ICAP, without adjustment for EFORd.





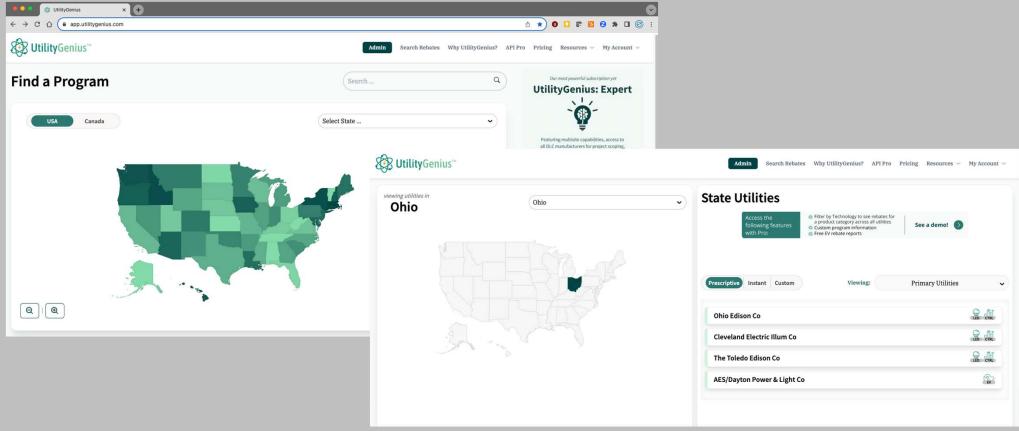
Decarbonization and the Electric Grid – Energy Efficiency and Demand Response

Delivery Year Data	2021/2022 Offered UCAP	2021/2022 Cleared UCAP	2022/2023 Offered UCAP	2022/2023 Cleared UCAP	2023/2024 Offered UCAP	2023/2024 Cleared UCAP	2024/2025 Offered UCAP	2024/2025 Cleared UCAP
Coal	53,444	47,531	45,754	39,230	37,164	31,811	35,114	31,532
Distillate Oil (No.2)	3,254	3,155	3,178	2,897	2,894	2,855	2,776	2,674
Gas	78,863	76,164	85,562	79,329	85,217	81,643	85,469	83,258
Nuclear	32,541	21,898	31,944	26,140	31,960	31,960	31,835	31,629
Oil	5,218	3,955	2,674	2,527	2,350	2,269	2,493	2,220
Solar	644	589	2,633	2,096	2,945	2,935	4,234	4,232
Water	7,239	6,760	6,917	6,749	6,375	6,375	6,137	6,137
Wind	1,551	1,526	2,595	1,839	1,608	1,416	1,396	1,396
Battery	-	-	-	-	16	16	36	36
Hybrid	-	-	-	-	-	-	10	10
Other	1 419	1.318	1.205	1.168	1.185	1.185	1.153	1.153
Demand Response	12,114	11,353	10,604	8,903	10,652	8,631	10,334	8,180
Aggregate Resource	-	-	484	386	511	511	503	503
Grand Total (w/o EE)	196,288	174,249	193,551	171,263	182,875	171,605	181,491	172,961
Energy Efficiency	2,955	2,832	5,057	4,811	5,471	5,471	8,417	7,669
Grand Total (w/EE)	199,243	177,081	198,608	176,073	188,346	177,076	189,908	180,630





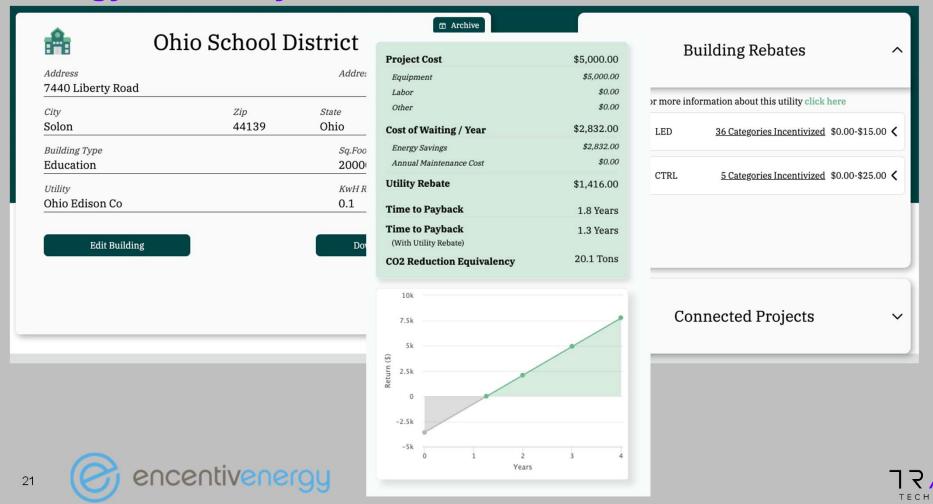
Energy Efficiency Incentives



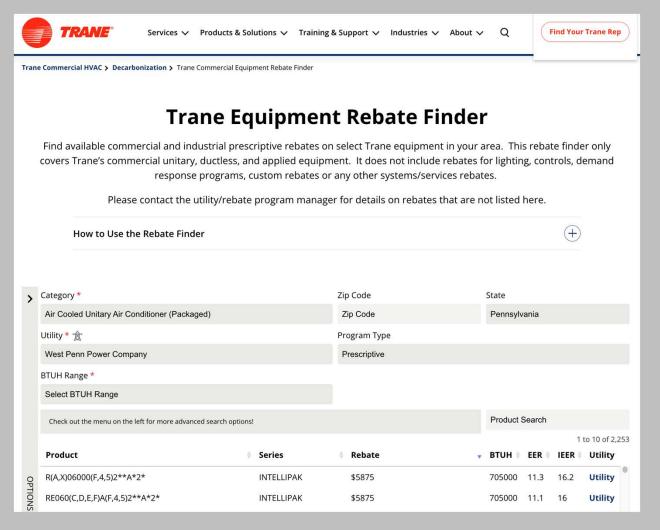




Energy Efficiency Incentives



Energy Efficiency Incentives







Timing is Everything

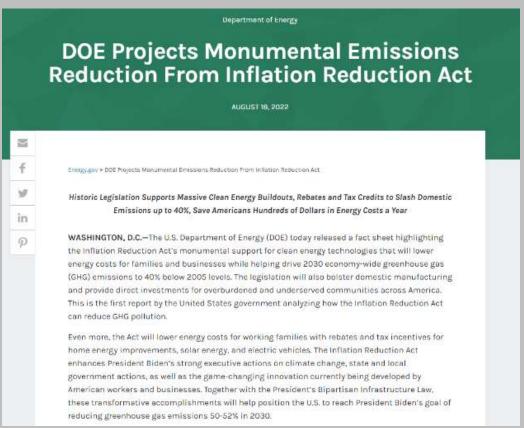
Technological & Legislative Alignment Create Opportunity

Inflation Reduction Act





Leveraging Federal Incentives





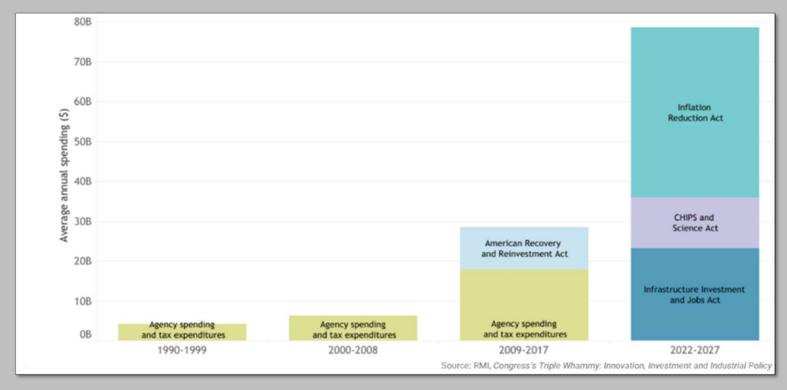






Federal Climate Spending

Over the next decade, spending on climate will more than triple historic levels based on federal appropriations and authorizations dedicated to clean energy technologies.





Investment Tax Credit

Section 48: Energy Investments

Long-standing tax credit for private and non-taxable entities

Historically for qualified "energy property,"

incl: solar, fuel cells, microturbines, geothermal heat pumps and combined heat and power

Expanded to incl. thermal energy storage property – defined as:

Property comprising a **system** which:

- (I) is directly connected to a heating, ventilation, or air conditioning system,
- (II) removes heat from, or adds heat to, a storage medium for subsequent use, and
- (III) provides energy for the heating/cooling of the interior of a residential or commercial building

Increased incentive credit values intended to promote investment in qualifying assets (energy property)

Updated Investment Tax Credit					
Base Rate	6%				
Meets Domestic Content Requirements**	2%				
Meets Energy Communities Requirements***	2%				
Prevailing Wage & Apprentice Hours requirement multiplier	5x				
Total Potential Credit Value	6% - 50%				



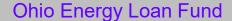


Local Funding Sources

Ohio Air Quality Department Authority

Clean Air Improvement Program

Bond financing with tax exemption provisions for investments in cleaner, more efficient technologies such as pollution control, energy efficiency, and renewable energy.



Low-interest rate loan for qualifying projects that meet certain energy saving criteria

Other Sources

Grants, Green Banks, Private Foundations











energyloanfund.development.ohio.gov









Federal Grant & Loan Programs

Renew America's Schools

Competitive Grant for qualified renewable energy & energy efficiency improvements Administering Agency: Office of State and Community Energy Programs (Dept of Energy) https://www.energy.gov/scep/renew-americas-schools

Renew America's Nonprofits

Competitive Grant for qualified renewable energy & energy efficiency improvements Administering Agency: Office of State and Community Energy Programs (Dept of Energy) https://www.energy.gov/scep/renew-americas-nonprofits

Rural Energy for America Program

Guaranteed Loan financing & Grants for renewable energy and energy efficiency improvements Administering Agency: USDA Rural Development (Dept of Agriculture) https://www.rd.usda.gov/programs-services/energy-programs







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INDUSTRY EXPERIENCE

National Accounts
Commercial Office
Healthcare
Local Government
Higher Education
Large Box Retail
Small Box Retail
Grocery/Supermarket
Warehouse/Distribution
Hospitality
K-12

PROFESSIONAL EXPERIENCE

Mr. Schmits' professional experience spans nearly 25 years in the energy-efficiency and sustainability industry. A career sales and consulting professional accomplished in growth-phase business ventures with significant achievements in executive leadership, business development, sales management, and product marketing. Prior to joining Trane Technologies, Jerry served President & CEO of the Greater Cincinnati Energy Alliance, where he developed Ohio's largest PACE Financing administrative services business. With extensive experience in start-up phase companies, Mr. Schmits has served in various roles launching businesses such as Cadence Network, LLC, CBRE's Global Energy & Sustainability Division, and KLH Energy Solutions.

Mr. Schmits began his career working in various capacities for Cinergy Corporation, one of North America's largest energy companies (currently Duke Energy). Jerry resides in the Greater Cincinnati area and holds a Bachelor's Degree (Business Administration) from Thomas More College.

Jerry is an avid fisherman and conservationist who also enjoys golf, cooking, and reading. He resides in the Greater Cincinnati area.

PROFESSIONAL AFFILIATIONS & CERTIFICATIONS

- Association of Energy Engineers
- Certified Energy Manager

EDUCATION

■ Thomas More College, Bachelor of Business Administration

BRIEF BIOGRAPHY

Jerry Schmits currently leads Comprehensive Solutions for Trane Technologies' in the Great Lakes Region, where he supports Local Governments, Universities, Healthcare Systems and K-12 Districts in capital planning, energy efficiency and sustainability projects and financing. Jerry is the former President & CEO of the Greater Cincinnati Energy Alliance and has served in various roles during the start-up phase of companies such as Cadence Network, LLC, CBRE's Global Energy & Sustainability Division, and KLH Energy Solutions. Jerry has spent his entire career improving the net operating income and operational performance of commercial buildings through the implementation of energy efficiency and sustainability projects. He is a graduate of Thomas More College and resides in the Greater Cincinnati area with this wife, Nicole.

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Working across several markets sectors, Megan helps businesses and organizations through capital asset planning, infrastructure improvements, and optimizing the energy performance of commercial buildings. Drawing upon her experience integrating complex solutions with emerging technologies and project financing, she helps clients balance sustainability goals, compliance requirements, and operational performance for K-12 Districts, Local Governments, and Healthcare organizations.



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Steve brings over 25 years of experience in the energy industry working for multiple industry start-ups. Steve has spent his career building and managing successful businesses that thrive in the ever-changing world of state and federal energy regulation. His passion is to create opportunities for energy savings, carbon reduction and revenue generation by influencing and leveraging the energy regulatory process.